## **Avoiding Application Pitfalls**

Observations from the FY 2018 National Technical Review Cycle





### Presentation – 1 hour

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Questions – 1 hour
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#### Agenda

- Common Pitfalls
- Best Practices
- Questions and Answers

- Acquisition/Elevation
- Flood Risk Reduction
- Slope Stabilization
- Wind Retrofit
- Generator
- Safe Room
- Seismic
- Wildfire



### Common Pitfalls – All Project Types



### **Common Pitfalls**

- Unclear Scope of Work
- Inconsistencies within application sections
- Inconsistencies between application and Benefit-Cost Analysis (BCA)



#### Hazard Mitigation Assistance Guidar

Hazard Mitigation Grant Program, Pre-Disas Program, and Flood Mitigation Assistance *February 27, 2015* 





#### Hazard Mitigation Assistance Guidance Addendum

Hazard Mitigation Grant Program, Pre-Disaster Mitigation Program, and Flood Mitigation Assistance Program

February 27, 2015



Federal Emergency Management Agency Department of Homeland Security 500 C Street, S.W. Washington, DC 20472



### **Common Pitfalls: Cost-Effectiveness**

- Incomplete or Unsupported Documentation
- Recurrence Intervals (RIs)
  - RIs are not equal to the time between two events

- Historical/Professional Expected Damages
  - Unsupported estimated damages
  - User analysis duration
  - Does not consider residual risk (after mitigation)



## **Acquisition/Elevation Projects**

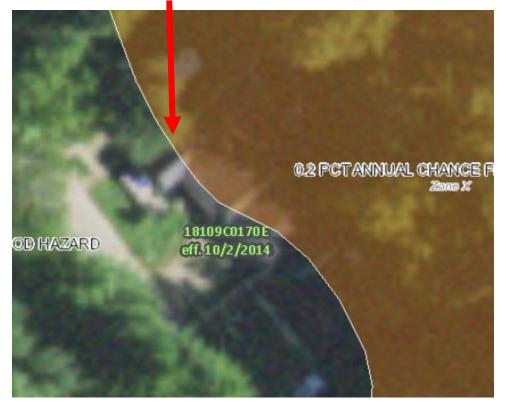


#### Acquisition/Elevation: Pre-Calculated Benefits Common Pitfalls

Not in Special Flood Hazard Area (SFHA)



But structure is not in SFHA



Property parcel boundaries identified as overlapping with SFHA



#### Acquisition: Common Pitfalls

Unsupported Fair Market Value (FMV)

Data Quality	Form of Supporting Documentation for FMV		
Best	Recent appraisal		
Good	<ul> <li>Older appraisal + % market adjustment</li> <li>Property tax card + % market adjustment</li> </ul>		
Ok	<ul> <li>Average based on homes acquired in area previously</li> </ul>		
Low	Building replacement value		



Incor diagr	Incorrect first floor elevation (FFE) based on building diagram type							(grade) on at least one side.*	C2.b
Building Diagram <sup>1</sup>	Lowest Finished Floor Description <sup>1</sup>	A-Zone FFE location <sup>1</sup>	V-Zone FFE location <sup>1</sup>	Re	sidential Buildii	ng Type²		(C2.f-h) (determined by existing grade)	
1A	Bottom Floor	C2.a		One or two	(or more) story w	ithout a b	asement	DIAGRAM 2 All single- and multiple-floor buildings with I	baseme
1B	Bottom Floor	C2.a			(or more) story w			(other than split-level) and high-rise building basement, either detached or row type (e.g.,	is with
2	Next Higher Floor	C2.b			o (or more) story			townhouses); with or without attached garage	qe.
a) Top of bo	ottom floor (including ba	sement, crawls	pace, or enclos	sure floor)	188.00	feet	meters	Distinguishing Feature – The bottom floor (basement or und garage) is below ground level (grade) on all sides.*	reidronug
	e next higher floor				196.30	A leet	meters		
		structural memb	er (V Zones on	Iv)		feet	meters	(C2.a)	C2.b
	<ul> <li>Bottom of the lowest horizontal structural member (V Zones only)</li> <li>Attached garage (top of slab)</li> </ul>				185.30	🗙 feet	meters	NEXT HIGHER FLOOR	)
e) Lowest e (Describe	elevation of machinery of equipment and	or equipment se d location in Cor	rvicing the build mments)	ding	188.70	🗙 feet	meters	GRADE BOTTOM FLOOR (BASEMENT)	
f) Lowest adjacent (finished) grade next to building (LAG)					185.00	X feet	meters		
g) Highest a					196.40	🗙 feet	meters	(C2.f-h) (determined by existing grade)	
	djacent grade at lowest			luding	189.10	🗙 feet	meters		20-004000/89 <sup></sup> 12
				10	)			FEM	[A]

# Acquisition/Elevation: Flood Module Common Pitfalls

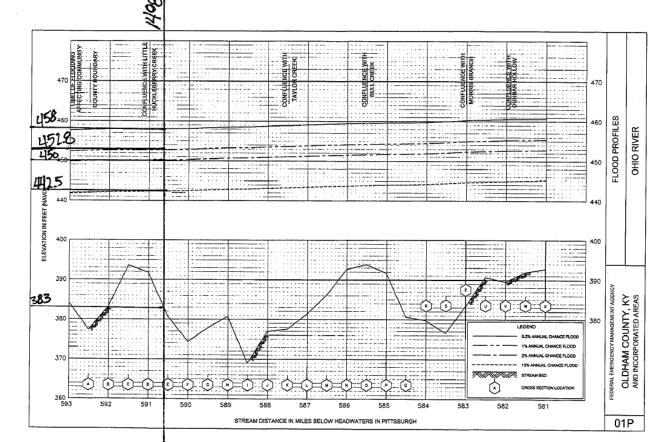
#### **DIAGRAM 1A**

All slab-on-grade single- and multiple-floor buildings (other than split-level) and high-rise buildings, either detached or row type (e.g., townhouses); with or without attached garage.

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#### **Acquisition/Elevation: Best Practices**

- Flood Module Includes
   Flood Insurance Study (FIS)
   profile with structure location
   clearly marked
- Historical Damages Provides claims data for historic damages



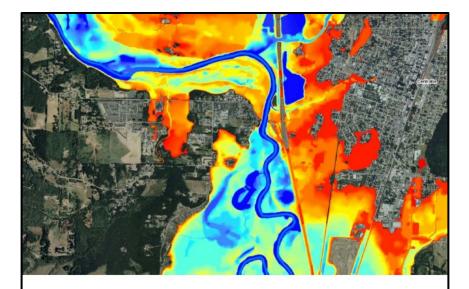


### Flood Risk Reduction Projects



#### **Flood Risk Reduction: Riverine Common Pitfalls**

- Project does not address upstream and downstream impacts
- Hydrologic and Hydraulic study (H&H) results are based on a study that includes improvements other than the proposed project
- Not including flood elevation for each RI in project area
- Not providing elevation data for each structure



#### **Regional Guidance for** Hydrologic and Hydraulic Studies

In support of the Model Ordinance for Floodplain Management and the Endangered Species Act

2010



FEMA Region 10



#### Flood Risk Reduction: Coastal Common Pitfalls

Does not clearly demonstrate how project will prevent flooding or damage to structures

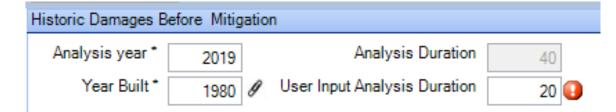
- Tie-in to local topography will not prevent flooding
- Unclear whether structures will be protected by project. Structures are affected by flooding from a different source, or floodwaters can enter from a different direction
- Backwater or ponding issues are not addressed





#### Flood Risk Reduction: Cost-Effectiveness Common Pitfalls

Incorrect Analysis Duration



- Incorrect methods are used to determine recurrence intervals
- Regional estimates are used rather than best available, site-specific data
- Missing residual risk (after mitigation)

#### Central Pa.'s 100-year flood - Tropical Storm Lee in 2011

Posted Sep 7, 2019

15



Shipoke and the surrounding area is surrounded by water as flooding from the remains of Tropical Storm Lee hit the midstate. 09/09/2011 SEAN SIMMERS,THE PATRIOT-NEWS

#### Flood Risk Reduction: Best Practices

- RI from reputable source: FIS reports, FEMA models, USGS historic streamflow calculations, NOAA Atlas 14
  - Identify nearest coastal transect to project site
- Best available data used
- Provide stage-frequency documentation at project site from H&H modeling or other statistical calculations

		Flood Source Transect		Starting Conditions f	or the 1%	Starting Stillwater Elevations <sup>1</sup> (ft NAVD88) Range of Stillwater Elevations <sup>2</sup> (ft NAVD88)			
	Sourc	2 1	Iransect	Annual Chance Significant Peak		Range of Stillwater Elevations <sup>-</sup> (ft NA 10% 2% 1%			0.2%
				Wave	Wave	Annual	Annual	Annual	Annual
		Number	Coordinates	Height	Period	Chance	Chance	Chance	Chance
	Absecc		N 39.414139			6.7	8.9	9.6	11.2
	Bay	20	W 74.485538	3.40	3.60	6.7 - 7.1	8.9 - 9	9.6 - 9.8 8.9	11.2 - 11.8
	Beach Thorofa		N 39.374725 W 74.456150	2.36	2.87	6.3	8.2 8.0 - 8.2	8.6 - 8.9	9.8 - 10.2
	Atlanti		N 39.367197	2.00		6.3	8.3	9.2	11.9
	Ocear	22	W 74.410462	6.35	15.21	6.3 - 6.8	8.3 - 8.6	9.2 - 9.3	11.9 - 12.2
	Atlanti		N 39.362872			6.4	8.4	9.3	12.4
	Ocear Atlanti		W 74.410334 N 39.357568	10.40	12.92	6.2 - 7.1 6.3	7.8 - 8.9 8.3	8.7 - 9.8 9.2	10.2 - 12.0
	Ocear		W 74.420479	10.62	12.60	5.4 - 8.0	7.7 - 8.9	8.6 - 9.8	10.3 - 12.9
	Atlanti		N 39.355139			6.6	8.4	9.3	12.8
				10.31	12.99	6.2 - 8.1	7.7 - 9	8.6 - 10.1	10.3 - 13.3
		г ст		10.20	12.26	6.6	8.5 7.8 - 9.2	9.3	12.9
υυυ π	ISURANC	டிலா	UUI	10.39	13.35	5.9 - 8.2 6.4	8.4	8.5 - 10.4 9.4	10 - 13.6
CDAL CMEE	DOENOV MANAGE	MENT /	LOCHOV	10.43	13.01	5.8 - 7.9	7.7 - 9.3	8.4 - 10.5	9.9 - 13.8
EKAL EMER	(GENGY MANAGE	MENI A	AUENUT			6.3	8.4	9.3	12.9
NE 1 OF 1				10.96	13.59	5.6 - 6.8	7.6 - 9.2	8.2 - 10.0	9.6 - 13.5
~	ATLANTIC CO	IINTY		11.20	13.52	6.4 5.7 - 8.2	8.4 7.5 - 9.5	9.3 8.2 - 10.7	13.0 9.6 - 13.5
		<b>O</b> III,		11.20	13.32	6.4	8.5	9.4	13.0
franks	NEW JERSEY			11.51	13.56	5.7 - 8.1	7.4 - 8.6	8.2 - 9.5	9.6 - 13.3
Ja Bad	(ALL JURISDICTIONS)					6.4	8.5	9.4	13.0
Land	COMMUNITY NAME	COMMUN	ITY NUMBER	11.63	13.50	5.7 - 7 6.4	7.6 - 9	8.2 - 10.1 9.5	9.8 - 13.3 13.1
3520	ABSECON, CITY OF		340001	11.77	13.39	5.7 - 8.1	7.5 - 8.8	8.2 - 9.8	9.6 - 13.4
vic/)	BRIGANTINE, CITY OF	:	345286			6.4	8.5	9.5	13.1
Jacom	BUENA, BOROUGH OF		340004	11.52	13.34	5.8 - 6.9	7.6 - 9.2	8.2 - 10.4	9.8 - 13.6
X	BUENA VISTA, TOWNSHIP OF	:	340525	11.60	13.04	6.5 5.8 - 8.1	8.5 7.7 - 8.8	9.5 8.3 - 9.9	13.1 10.0 - 13.5
	EGG HARBOR, TOWNSHIP OF		340007	11.00	15.04	6.4	8.5	9.4	12.9
ma V	FOLSOM, BOROUGH OF		340568	10.10	12.59	5.6 - 7.3	7.7 - 8.6	8.4 - 9.5	10.2 - 12.9
	HAMILTON, TOWNSHIP OF		340009			5.8	7.6	8.3	9.8
No.	HAMMONTON, TOWN OF		340010	2.01	2.58	5.7 - 7.2 5.6	7.6 - 8.4	8.2 - 9.5 8.2	9.6 - 12.7 9.7
~ l	LINWOOD, CITY OF		340011	2.59	2.62	5.6 - 8.1	7.5 - 8.5	8.2 - 9.6	9.6 - 13.3
	LONGPORT, BOROUGH OF		345302			6.4	8.4	9.3	12.3
0	MARGATE CITY, CITY OF		345304	4.32	11.66	6.1 - 6.9	7.9 - 8.4	8.5 - 9.3	10.2 - 12.3
	MULLICA, TOWNSHIP OF		340517	4.37	11.93	6.4 3.7 - 7.3	8.3 7.0 - 8.4	9.1 7.6 - 9.1	11.7 8.9 - 11.7
	WEYMOUTH, TOWNSHIP OF		340536	4.57 oution from wa		3.7 - 7.3	7.0 - 0.4	7.0 - 9.1	0.9 - 11.7
	MA			elevation, onl	y one numit	er is provide	a to represe	in oour die si	arung varu

TABLE 8 – TRANSECT DATA – continue

### **Slope Stabilization Projects**



### **Slope Stabilization: Common Pitfalls**



- Application does not specify what will be protected
- If structures are not acquired, scope of work must address how they will be protected

#### **Cost-Effectiveness**

- Imminent failure
  - Lack of documentation showing that slope will fail in ≤5 years
- Incorrect methods to determine RIs
  - Analysis duration
  - RI < project useful life</li>
- Residual risk
  - No basis for after-mitigation damages



### **Slope Stabilization: Best Practices**

#### Application

 Scope of work proposes to acquire structures at risk of imminent failure

#### **Cost-Effectiveness**

- Documentation for estimated days loss of function
- After-mitigation damages demonstrate residual risk



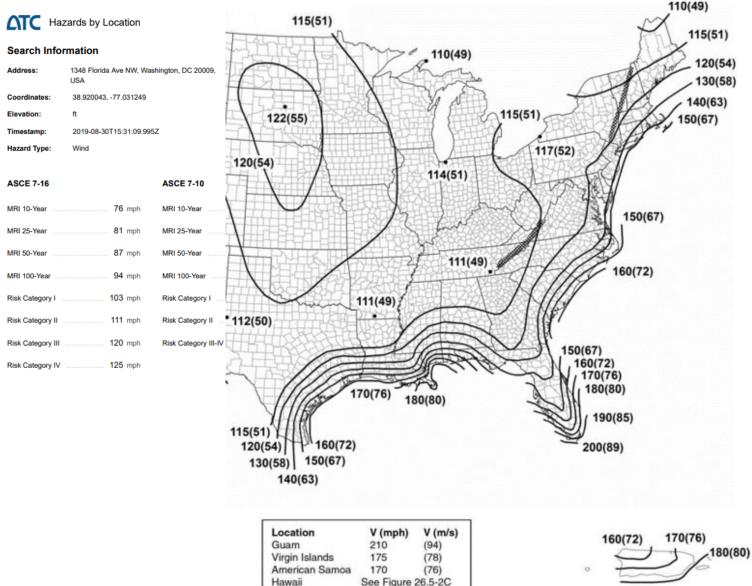


## Wind Retrofit Projects



#### Wind Retrofit: Common Pitfalls

- Does not state whether building can resist current code level design wind speeds
- Does not address all known building vulnerabilities



Puerto Rico

#### Wind Retrofit: Common Pitfalls – Cost-Effectiveness

Does not include documentation for building properties before or after mitigation

Building Properties					
Select Type of Construction				~	
Select Building Type		SECBL: Ste	eel, Engineered Commercial Building, Low-Rise (1-2 Sto	ories) 🗸 🗸	
	Properties Before Mi	itigation		Properties After Mi	tigation
Window Area *	Medium	~	Window Area *	Medium	~
Roof Cover Type *	SPM	~	Roof Cover Type *	BUR	~
Wind Debris *	Residential/Commerc	tial Mix ${}^{\checkmark}$	Wind Debris *	Residential/Commer	cial Mix $\checkmark$
Shutters *	No	$\sim$	Shutters *	Yes	~
Roof Deck Attachment III (Metal) *	Standard	~	Roof Deck Attachment       (Metal) *	Standard	~



#### Wind Retrofit: Best Practices

- Includes evaluation that addresses all vulnerabilities and demonstrates structure's ability to endure design wind speed
- Properly select wind exposure category
  - FEMA only uses Wind Exposure Categories B and C
  - If building is in Wind Exposure Category D, use Wind Exposure Category C

Exposure B:



Exposure C:





## **Generator Projects**



#### **Generator: Common Pitfalls**

- Proposed load is non-critical load
- Residential-type generator
- Upgrade to the electrical system that is not necessary for the generator to function
- Project is not accepted by local code
- Purpose is to meet current building code





#### **Generator: Common Pitfalls – Cost-Effectiveness**



- Incorrect service type for loss of function
- Includes previous damages/ outages that will not be mitigated by proposed scope of work
- Does not account for residual risk after mitigation measure is implemented



#### **Generator: Best Practices**



## Citywide power outage reported in Moab

By Lauren Bennett, KSL.com | Posted - Aug 28th, 2019 @ 9:40pm

#### 3 G 🛇 🛇 🔂

**UPDATE:** As of 8 a.m. Thursday, power has been restored in the Moab area to all but two people, according to Rocky Mountain Power's website.

- Identified fuel tank capacity
- Documented project useful life
- Documented occurrences of loss of function, such as:
  - Letter from utility detailing power outages
  - Narrative indicating historical power losses (e.g., news articles)
  - Historical documentation of damage events



## Safe Room Projects



### Safe Room: Common Pitfalls

- Safe room occupancy vs. number of possible protected occupants
- Lacks documentation for meeting requirements of ICC-500 and FEMA P-361



# Safe Rooms for Tornadoes and Hurricanes

Guidance for Community and Residential Safe Rooms

FEMA P-361, Third Edition / March 2015





#### Safe Room: Common Pitfalls – Cost-Effectiveness

- Entered the <u>number</u> of occupants instead of the occupant percentage
- Cannot have more than 100% of the occupants in a safe room

Enter the percent of the total occupancy coming from each structure type. Occupancy percentage total must equal 100% for at least one time period. \*

850

	Time 🗠	School (K-12)	Totals
Day	6:00 AM - 6:00 PM	850	850
Evening	6:00 PM - Midnight	200	200
Night	Midnight - 6:00 AM	125	15

This table is the percent of response of occupants from each type of structure. It is populated with defaults for the selected structure types. You may overwrite these values, but must enter justification if you do:

Δ.	Time	School (K-12)	User-Entered School (K-12)
Day	6:00 AM - 6:00 PM	100	
Evening	6:00 PM - Midnight	85	
Night	Midnight - 6:00 AM	60	

Injury Death Cost

Safe room maximum occupancy: \*

Occupancy Results



#### **Safe Room: Best Practices**



- Provide documentation that safe room will be designed to ICC-500 and FEMA P-361
- Provide a map indicating:
  - Population protected
  - Maximum travel distance
  - Type of surrounding structures
- Peer review statement



## Seismic Projects



### **Seismic: Common Pitfalls**

- Unsupported soil type
- Benefits from both monthly cost of living and loss of rental income
- Inappropriate design level (pre-code, low code, medium code, high code)

	Morning (8AM- 12PM)	Afternoon (12PM- 5PM)	Evening (5PM- 9PM)	Night (9PM- 8AM)
Monday	10	10	25	30
Tuesday	10	10	25	30
Wednesday	10	10	25	30
Thursday	10	10	25	30
Friday	10	10	25	30
Saturday	15	15	25	30
Sunday	20	20	25	30

Incorrect average number of occupants



### **Seismic: Best Practices**

Data Quality	Form of Supporting Documentation for Retrofit Sketches
Best	<ul> <li>Engineered retrofit drawings. Final "for construction" drawings not required</li> </ul>
Acceptable	<ul> <li>Sample drawings of retrofits from similar projects</li> <li>Sketches of retrofit options under consideration</li> <li>Industry accepted standard details</li> </ul>

- Approved projects almost always include involvement from a registered Professional Engineer
- Explicitly references codes/standards being applied
- As-built/record drawings provided whenever possible to describe structure

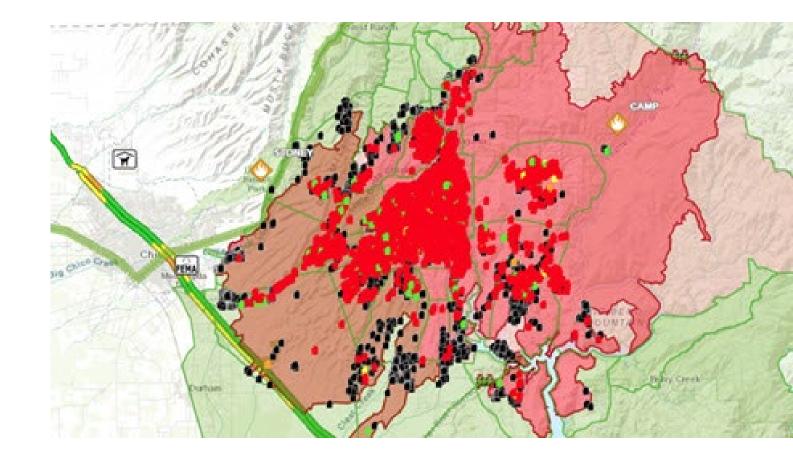


### Wildfire Projects



#### Wildfire: Common Pitfalls

- Incorrect use of mitigation measures
  - Ignition-resistant construction must be paired with defensible space measures
- Unclear vulnerability and location of properties within project area





#### Wildfire: Common Pitfalls – Cost-Effectiveness



- Incorrect selection of mitigation measures
- Unsupported fire suppression costs and/or timber value
- Environmental benefits



#### Wildfire: Best Practices

The scope of work should clearly explain the mitigation measures and wildfire risk reduction.

Data Quality	Type of Maps				
Best	<ul> <li>Aerial maps with clearly defined boundaries of mitigation activities and the associated benefited properties</li> <li>Clearly shows the wildfire risk rating of the area, the wildland-urban interface, and the location of recent nearby wildfires</li> </ul>				
Ok	<ul> <li>Map highlighting general project area without indicating boundaries of mitigation activities or wildfire risk rating</li> </ul>				



### Best Practices – All Project Types



#### **Best Practices**

- All inputs into Benefit-Cost Analysis Tool are supported
  - Pre-mitigation damages
  - After-mitigation damages
  - User analysis duration
  - Any non-default Inputs
- For BCA 6.0, use comment box to identify where documentation is in application
- Narratives and checklists are helpful to check work and ensure data are accurately conveyed





#### **Best Practices: Documentation**

Data Quality	Building Replacement Value	First Floor Elevation	Loss of Function
Best	<ul> <li>Cost estimate from a contractor</li> <li>Standard cost reference guide</li> </ul>	Elevation Certificate	<ul> <li>Official statement/accounting table showing annual operating budgets or venue</li> <li>Official statement outlining service area/populations</li> </ul>
Good	<ul> <li>Statement of BRV from an insurance company</li> </ul>	<ul> <li>Lidar elevation</li> </ul>	<ul> <li>Maps showing service area with estimate of population based on the number of houses</li> </ul>
Ok	Tax records	<ul> <li>Ground surface elevation and offset</li> </ul>	<ul> <li>Statement in the scope of work indicating operating budgets, service areas/population, or description of services</li> </ul>



### **Questions?**

