

FFY 2019 State Homeland Security Grant Program Guidance

Guidance Released: January 7, 2019

MONTANA DISASTER AND EMERGENCY SERVICES

www.readyandsafe.mt.gov/emergency

www.fundingmt.org



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Application Due Date: 11:59 pm Friday, March 8, 2019

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State Homeland Security Program (SHSP) Grant

Funding for this program is provided to Montana Disaster and Emergency Services (MTDES). MT DES is the state Administrative Authority for this program. Funding is provided by the U.S. Department of Homeland Security (DHS), Federal Emergency Management Agency (FEMA), Grant Programs Directorate (GPD).

Catalog of Federal Domestic Assistance (CFDA) Number: 97.067

CFDA Title: Homeland Security Grant Program (HSGP)

Applications will only be accepted on-line through Montana Grants and Loans at www.fundingmt.org. Applicants must register on this site to access the funding opportunity.

KEY DATES:

- **Open no later than January 7th, 2019**
- **Closes on March 8, 2019 at 11:59 PM MDT**
- **Projected period of performance (POP) is 1 October 2019 – 30 September 2020.**
Extensions to the period of performance may be granted with justification.

NOTE: Changes to FFY19 Notice of Funding Opportunity guidance may result in modifications to this document.

Overview

The purpose of the Federal Fiscal Year (FFY) 2019 State Homeland Security Program (SHSP) is to support state and local efforts to prevent terrorism and other catastrophic events and to prepare Montana for the threats and hazards that pose the greatest risk to its security. The SHSP grant provides funding to implement investments that build, sustain, and deliver FEMA's 32 core capabilities essential to achieving the National Preparedness Goal of a secure and resilient Nation. Building, sustaining, and delivering core capabilities are not exclusive to any single level of government, organization, or community, but rather, require the combined effort of the whole community, inclusive of children, individuals with disabilities and others with access and functional needs, diverse communities, and people with limited English proficiency. The HSGP supports the core capabilities across the five mission areas of Prevention, Protection, Mitigation, Response, and Recovery based on allowable costs. The HSGP supports the Quadrennial Homeland Security Review Mission to Strengthen National Preparedness and Resilience.

SHSP funds a range of activities, including planning, organization, equipment purchase, training, exercises, and management and administration across all core capabilities and mission areas. Eighty percent (80%) of SHSP funds must be passed through to local or tribal units of government. At least twenty-five percent (25%) of the overall SHSP funds received by the state must be dedicated towards law enforcement terrorism prevention activities (LETPA).

At the date of publication of this document, the Department of Homeland Security has not yet released the FFY 2019 HSGP Notice of Funding Opportunity (NOFO). When released, the complete FFY 2019 HSGP NOFO will be posted at www.readyandsafe.mt.gov/emergency.

The funding amount Montana will receive under the SHSP in FFY 2019 is currently unknown. MTDES estimates that federal funding will be available no later than September 30, 2019.

I. Purpose

The SHSP assists state, tribal, and local preparedness activities that address high-priority preparedness gaps across all core capabilities where a nexus to terrorism exists. All supported investments are based on capability targets and gaps identified during the Threat and Hazard Identification and Risk Assessment (THIRA) process and assessed in the Stakeholder Preparedness Review (SPR).

The program is based on risk-driven, capabilities based strategic plans that outline high-priority needs relating to terrorism preparedness. Many capabilities which support preparing for terrorism simultaneously support preparedness of other hazards. To ensure these plans are effective, government officials and elected leaders, work with the whole community to consider how to sustain current capability levels, while also addressing gaps.

II. Priorities

MT DES anticipates receiving more applications for projects than the SHSP grant is able to support. In consultation with the Montana Homeland Security Advisor (HSA), the Governor has provided funding priorities for state projects. See Attachment A, Governors Funding Priorities, for additional details. The Senior Advisory Committee (SAC) in consultation with the HSA has set funding priorities for local projects that have a statewide or significant regional impact. See Attachment B, SAC Funding Priorities for additional details.

Additionally, guidance for prioritizing other Core Capability projects is included in Attachment C, FY19 Core Capability and Priorities and Focus. SHSP Grant Applicants are encouraged to develop projects that address priority Core Capabilities.

NOTE: Applicants are not guaranteed to receive funding even if the project falls within a state or national priority capability.

MT DES collaborates with the SAC to develop guidance, core capability priorities, funding targets, application evaluation criteria, and methodology for reviewing SHSP Grant applications. The SAC ensures projects meet the intent of the State Homeland Security Program.

Federal program guidance requires at least twenty-five percent (25%) of the SHSP funds be dedicated to law enforcement terrorism prevention activities. MT DES staff will advise the Senior Advisory Committee (SAC) if the total approved projects do not meet the 25% threshold.

The National Prevention Framework describes LEPTA activities as those that should be executed upon discovery of intelligence or information regarding an imminent threat to the homeland, in order to thwart an initial or follow on terrorist attack and provides guidance to ensure the Nation is prepared to prevent, avoid, or stop a threatened or actual act of terrorism. Activities outlined in the National Prevention Framework are eligible for use as LETPA funds. In addition, where capabilities are shared

with the protection mission area, the National Protection Framework are also eligible. Other terrorism prevention activities proposed for funding under LETPA must be approved by the FEMA Administrator.

The SAC will prioritize local projects and provide a recommendation for funding to the Homeland Security Advisor for approval. Criteria for rating projects is included in Attachment E, Application Evaluation Criteria. MT DES will pre-screen applications to ensure projects are eligible and applications are complete. **The Senior Advisory Committee reserves the right to prioritize projects with the most benefit to meet the intent of the State Homeland Security Grant Program in reducing vulnerabilities or increasing capabilities.**

Projects for items considered standard equipment (hand held radios, ballistic vest, other eligible PPE, etc.) will be evaluated but not given as high a priority.

III. Eligibility Requirements for Applicants

Eligible Applicants

Eligible applicants (sub-recipients), are local units of government within Montana (county, city, town, special district, agency of a local government), state agencies, and federally recognized tribal governments within Montana. A local jurisdiction may act as a host on behalf of an entity, including non-profits and associations, to address critical needs.

Counties may submit a total of three (3) project applications from the entities in the eligible applicants listed above. This is in addition to applications submitted as Regional or Statewide projects as listed in Attachment B. Hosting an approved regional project will not restrict a County from submitting additional project for their jurisdiction. Applications are for a single project and all costs in the project application must be in support of the overall objective and outcome of the project. Applications that contain multiple projects may be returned for corrections or disqualified for evaluation.

Projects shall be ranked by their respective Local Emergency Planning Committee (LEPC) or Tribal Emergency Response Commission (TERC). The **rankings will be used as part of the scoring criteria**. See Attachment G, Project Ranking Form for LEPCs/TERCs.

National Incident Management System (NIMS)

Prior to allocation of any Federal preparedness awards in FFY 2019, sub-recipients must ensure and maintain adoption and implementation of NIMS. NIMS uses a systematic approach to integrate the best existing processes and methods into a unified national framework for incident management. Incident management refers to how incidents are managed across all homeland security activities, including prevention, protection, response, mitigation, and recovery. Additional information can be found at <http://fema.gov/nims-doctrine-supporting-guides-tools>. Applicants will be required to certify that they are NIMS compliant during the application process.

Emergency Management Assistance Compact (EMAC)

In support of the National Preparedness Goal, the State of Montana is a member of EMAC. All assets supported in part or entirely with HSGP funding must be readily deployable to support emergency or disaster operations per existing EMAC agreements. In addition, funding may be used for the sustainment of core capabilities that, while they may not be physically deployable, support national response capabilities such as interoperable communications systems, capabilities as defined under the mitigation mission area of the National Preparedness Goal, and fusion centers.

Cost Share or Match

Cost share or match is not required for the FFY 2019 SHSP.

IV. Project Categories and Activities

Federal funds made available through this award may only be used for the purpose set forth in this award and must be consistent with statutory authority for the award. Award funds may not be used for matching funds for any other Federal award, lobbying, or intervention in federal regulatory or adjudicatory proceedings. In addition, federal funds may not be used to sue the Federal Government or any other government entity.

Sub-recipients must comply with all the requirements in 2 C.F.R. Part 200 (Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards) http://www.ecfr.gov/cgi-bin/text-idx?tpl=/ecfrbrowse/Title02/2cfr200_main_02.tpl

Costs charged to SHSP must be consistent with the Cost Principles for Federal Awards, 2 C.F.R Part 200, Subpart E.

Applicants are encouraged to provide project and budget details related to Planning, Organization (including travel and personnel), Equipment, Training, Exercise, Construction and Renovation, and management and administration activities. This list is not all-inclusive.

Planning

SHSP funds may be used for a range of emergency preparedness and management planning activities such as those associated with the update of the THIRA, SPR, continuity of operations plans and other planning activities that support the Goal and placing an emphasis on updating and maintaining a current EOP that conforms to the guidelines outlined in CPG 101 v2.0.

Planning should include participation from all stakeholders in the community who are able to contribute critical perspectives and may have a role in executing the plan. Planning should be flexible enough to address incidents of varying types and magnitudes. Jurisdictions should focus planning efforts to enhance and expand capabilities through partnerships. All jurisdictions are encouraged to work through Citizen Corps Councils, nongovernmental entities, and the general public in planning activities.

Entities receiving SHSP funds to create a plan (EOP, annex, SOP, etc.) must validate the plan through no less than a table top level exercise. The exercise must be facilitated and documented using the HSEEP process, and the After-Action Report and Improvement Plan submitted to the State Exercise Officer.

Organization - Personnel

Personnel hiring, overtime, and backfill expenses are permitted under this grant in order to perform allowable SHSP planning, training, exercise, and equipment activities. SHSP funds may not be used to support the hiring of any personnel for the purpose of fulfilling traditional public health and safety duties or to supplant traditional public health and safety positions and responsibilities. Personnel may include but not limited to: training and exercise coordinators, program managers for activities directly associated with SHSP funded activities, intelligence analysts, and statewide interoperability coordinators.

Organizational - Travel

Domestic travel costs are allowed under this program. International travel is not an allowable cost under this program unless approved in advance by DHS/FEMA.

Equipment

The allowable equipment categories and equipment standards for SHSP are listed on the DHS Authorized Equipment List (AEL) at <http://www.fema.gov/authorized-equipment-list>. Unless otherwise stated, equipment must meet all mandatory regulatory and/or DHS/FEMA-adopted standards to be eligible for purchase using these funds. In addition, agencies will be responsible for, at their own expense, obtaining and maintaining all necessary certifications and licenses for the requested equipment. Installation and construction shall go under the construction and renovation budget line. The only the cost of equipment should be included in the cost of the equipment.

The use of FEMA preparedness grant funds for maintenance contracts, warranties, repair or replacement costs, upgrades, and user fees are allowable under all active and future grant awards, unless otherwise noted. Federal guidance (FEMA Policy 205-402-125-1) also provides guidance on the support of equipment previously purchased with both federal grant and non-federal grant funding. While these activities may be submitted, they are not a priority for the state. General maintenance and repairs are not allowable.

Communications Equipment

SHSP funds to support emergency communications activities must comply with the FY2015 SAFECOM Guidance for Emergency Communication Grants, including provisions on technical standards that ensure and enhance interoperable communications, which can be found at <http://www.dhs.gov/sites/default/files/publications/FINAL%20FY%20SAFECOM%20Guidance%20V2%20040815%20508C.pdf> .

Controlled Equipment

Grant funds may be used for the purchase of Controlled Equipment, however, because of the nature of the equipment and the potential impact on the community, there are additional and specific requirements in order to acquire this equipment.

Training

Allowable training-related costs under SHSP include the establishment, support, conduct, and attendance of training specifically identified under the SHSP programs and/or in conjunction with emergency preparedness training by other Federal agencies. Training conduct using SHSP funds should address a performance gap identified through the Montana State Preparedness Report, Training and

Exercise Plan or other assessments and contribute to building a capability that will be evaluated through a formal exercise.

DHS/FEMA sponsored training programs or courses developed for and delivered by the Center for Domestic Preparedness (CDP), the Emergency Management Institute (EMI), and the National Training and Education Division's (NTED) training partner programs including, the Continuing Training Grants, the National Domestic Preparedness Consortium (NDPC) and the Rural Domestic Preparedness Consortium (RDPC) that are within the scope of the HSGP are generally eligible.

Attendance at non-DHS/FEMA training is allowable as long as the training is approved by MTDES and falls within the FEMA mission scope, the jurisdiction's EOP, and the jurisdiction's TEP. The only exception to this policy is for Countering Violent Extremism courses. DHS/FEMA will conduct periodic reviews of all training funded by SHSP. These reviews may include requests for all course materials and physical observation of, or participation in, the funded training. If these reviews determine that courses are outside the scope of this guidance, sub-recipients will be asked to repay grant funds expended in support of those efforts.

Exercise

Exercises conducted with grant funding should be managed and conducted consistent with the Homeland Security Exercise and Evaluation Program (HSEEP). HSEEP guidance for exercise design, development, conduct, evaluation, and improvement planning is located at <https://www.fema.gov/exercise>.

SHSP scope of exercise scenarios should consider the jurisdiction's gap analysis, exercise or event After Action Reports, and plans. Acceptable scenarios for SHSP exercises include: cyber, natural or technological disasters, mass care, health and social services, public information and warning, and catastrophic disasters. Exercise scenarios used in SHSP funded exercises must focus on validating existing capabilities, be large enough in scope and size to exercise multiple activities, and warrant involvement from multiple disciplines and non-governmental organizations.

County, Tribal, and/or city emergency management organizations are required to develop a TEP that identifies training and exercise priorities and activities. The Multi-year TEP is submitted to MTDES through a separate program.

Sub-recipients are required to submit an After-Action Report/Improvement Plan (AAR/IP) for each SHSP-funded exercise. AAR/IPs should be submitted to MT DES, through the quarterly Status Report, no more than 90 days after completion of the exercise. Recipients are reminded of the importance of implementing corrective actions. Sub-recipients are required to use the HSEEP AAR/IP template at www.readyandsafe.mt.gov/emergency. The AAR/IP must be submitted prior to requesting reimbursement.

Construction and Renovation

Construction and Renovation costs to achieve capability targets related to preventing, preparing for, protecting against, or responding to acts of terrorism are allowed under SHSP. For construction costs to be allowed, they must be specifically approved by DHS/FEMA in writing prior to the use of any program funds for construction or renovation. Installation and construction costs associated with equipment

shall go under the construction and renovation budget line. Recipients using funds for construction projects must comply with the *Davis-Bacon Act* (40 U.S.C. § 3141 *et seq.*). Recipients must ensure that their contractors or subcontractors for construction projects pay workers no less than the prevailing wages for laborers and mechanics employed on projects of a character similar to the contract work in the civil subdivision of the state in which the work is to be performed.

Management and Administration

Management and Administration (M&A) activities are those directly relating to the management and administration of SHSP funds, such as financial management and monitoring. Sub-recipients may use a maximum of up to 5% of funding for M&A purposes. SHSP funds used for M&A must have supporting documentation.

V. Unallowable Costs and Activities

Per FEMA policy, the purchase of weapons and weapons accessories is not allowed with SHSP funds. Grant funds may not be used for the purchase of Prohibited Equipment. Refer to IB 407 *Use of Grant Funds for Controlled Equipment* http://www.fema.gov/media-library-data/1455638798436-e15b85c92cb5b544d4c2bf6014ee7c11/IB407_Controlled_Equipment.pdf for a completed list of prohibited equipment.

Unauthorized exercise-related costs include costs for:

- The maintenance and/or wear and tear costs of general use vehicles, medical supplies, and emergency response apparatus (e.g., fire trucks, ambulances)
- Equipment that is purchased for permanent installation and/or use, beyond the scope of the conclusion of the exercise (e.g., electronic messaging signs).

Other Unauthorized costs include, but are not limited to, the following:

- General-purpose vehicles (patrol cars, executive transportation, fire apparatus, and non-CBRNE (chemical/biological/radiological/nuclear/explosive) tactical/armored assault vehicles.
- Parking tickets or other traffic tickets.
- Hiring of sworn public safety officers or to supplant public safety positions and responsibilities.
- Sole source contracts and procurements not pre-approved by MTDES
- Stand-alone working meals
- Supplanting any expense already budgeted
- Entertainment
- Laundry
- Late payment fees
- Pre-award costs
- Activities unrelated to the completion and implementation of the State Homeland Security Program.

Supplanting

Grant funds must supplement, not supplant, replace or offset State or local funds that have been appropriated for the same purpose. Applications for projects that fall under an enterprise fund or non-tax revenue source may be required to provide additional information on the project.

If supplanting is determined, sub-recipients will be required to repay grant funds expended in support of those efforts.

VI. Procurement

When procuring property and services under a Federal award, sub-recipients must follow 2 CFR 200 sections 200.318 through 200.326. Note: the **most stringent** local, state, or federal procurement requirements, procedures, laws, and/or regulations must be used

The following documentation must be available upon request

- Copy of entities own documented procurement procedures which reflect applicable state and local laws and regulations. Procurement procedures must conform to applicable Federal law and the standards identified in 2 CFR 200 section 200.318
- Procurement method followed (2 CFR 200 section 200.319)
 - *Procurement by micro-purchases method:* (The acquisition of goods or services whereby the aggregate dollar amount does not exceed \$10,000 for purchases made on or after June 20, 2018 (FAR 2.101.) If this method is used solicitation of competitive quotations is not required as long as price is reasonable.
 - *Procurement by small purchase procedures method:* The acquisition of goods or services where by the aggregate dollar amount does not exceed \$50,000 for goods or \$25,000 for services (State of Montana Procurement Policy). If this method is used, price or rate quotations shall be obtained from an adequate number of viable sources. Adequate number means no less than three (3) sources.
 - *Procurement by sealed bids (formal advertising) method:* Aggregate dollar amount is expected to be more than \$50,000 for goods or \$25,000 for services (State of Montana Procurement Policy).
 - *Procurement by competitive proposals (RFP) method:* Aggregate dollar amount is expected to be more \$50,000 for goods or \$25,000 for services (State of Montana Procurement Policy). *This method is usually used for non-construction procurements.*
 - *Procurement by non-competitive proposals method:* This method may **only** be used when one or more of the following circumstances apply. **Prior to purchasing** by non-competitive method, subrecipient **must contact MTDES** for approval. Subrecipient must explain why full and open competition is not possible. Factual evidence, such as written documents, reports, supporting data, affidavits, patent or copyright information, research or other information, must be provided, sufficient for MTDES to independently determine that the justification is true and accurate. **Information must be provided to MTDES in written format via formal letter (letter can be emailed).**
 - The item is available only from a single source. Specifying a brand name is **not** sufficient reason for using single source.
 - After solicitation of a number of sources, competition is determined inadequate. Must be able to show that solicitation from an adequate number of sources occurred.
- Applicants selected for funding does not constitute award. Any costs incurred or obligated prior to the execution of an award are not allowed.

VII. Application and Submission Information

Applications will only be accepted on-line through Montana Grants and Loans at www.fundingmt.org. Applicants must register on this site to access the funding opportunity. Once registered, applicants can apply for the FY2019 Homeland Security funding opportunity.

Key Dates and Times

Application Period Opens: Application will be available no later than January 7, 2019 on www.fundingmt.org

Application submission deadline: March 8, 2019 at 11:59.59 PM MDT

All applications must be submitted on www.fundingmt.org prior to the deadline. Within one business day, MT DES will follow up on all applications that were started in the system but not submitted. MT DES staff will only allow late submissions due to technical issues or emergency situations. Applicants meeting these criteria must submit within four (4) business days of the original submission deadline.

Applicants are asked to provide letters of support for their projects from their LEPC/TERC, City/Town council, or other entity that demonstrates whole-community support. In order to receive recognition as a multi-jurisdictional or regional project, letters of support from contiguous jurisdiction LEPC/TERC or entities must be provided in the application. A sample letter of support is included in Attachment D.

Applicants are responsible for planning far enough in advance to complete their application prior to the established deadline.

The application will consist of the following forms that must be completed:

1. Jurisdiction Information
2. Applicant Assessment
3. Project Information
4. Project Work Plan/Milestones
5. Letters of Support (if applicable)
6. Local Priority Documentation (LEPC Ranking)
7. Budget

Applications are for a single project and all the pieces of the project must be integral towards achieving one precise objective/outcome. Applications that combine projects into a single application may be returned for corrections or disqualified.

Examples of a single project are:

- Purchasing cots, blankets, and storage carts for mass care shelters
- Purchase and installation of a backup generator, including the switches and purchase and installation of a fuel tank
- Purchase and installation of video surveillance cameras on critical infrastructure
- Purchase and installation of a complete (multiple components) Public Alerting System

Examples of combined projects and may be disqualified are:

- Request for multiple generators at different locations
- Request for public alert system and cybersecurity software

- Request for video surveillance cameras and personnel protective gear

Data Universal Numbering System (DUNS)

DHS/FEMA requires a DUNS Number prior to the issuance of a financial assistance award and for grant award payment. The applicant must provide a valid DUNS number with their application. Applicants should verify they have a DUNS number or take the necessary steps to obtain one.

Applicants can receive a DUNS number at no cost by calling the DUNS number request line at (866) 705-5711. MT DES cannot assist applicants with questions related to obtaining a current DUNS number.

Applicant Agent or Authorized Representative

The applicant agent or authorized representative is the individual who is able or given authority to make legally binding commitments for the applicant organization.

Electronic Signature

Applications submitted through www.fundingmt.gov constitute a submission as electronically signed applications. When submitting the application, the name of the applicant's authorized representative will be typed into the certification block.

Application Review and Selection

FY2018 SHSP applications will be evaluated through a review process to determine the application completeness and eligibility based on adherence to state and federal program guidance. The project applications will be reviewed for project relevance to the core capability, feasibility, sustainability, and impact to reducing vulnerability or increasing capability. Applications that meet all the elements are not guaranteed funding.

Eligible projects will be reviewed and rated by the Senior Advisory Committee (SAC) for final approval and funding allocations. Ratings are used as recommendations but do not constitute an approval for funding. See Attachment E for a sample scoring matrix.

VIII. Award Administration Information

Notification of award approval is made through the sub-recipient's authorized representative in the application.

Awards will be made to the sub-recipients no later than 45 days following the State's acceptance of the Federal award. Sub-recipients who wish to decline the award must provide a written notice of intent to decline.

The Chief Elected Official or other authorized representative with the legal authority to enter into an agreement will be required to sign and return the Award Obligation and Authorized Representative Letter prior to any funds being reimbursed on the project. See Attachment H for example Obligation document.

Environmental and Historic Preservation Compliance: All projects which may have a potential impact to the environment require a FEMA EHP review. Ground-disturbing activities, new construction, including communication towers, or modification/renovation of existing buildings or structures must undergo a

FEMA EHP review. Projects that require an EHP review, must have an approval from DHS/FEMA prior to any work being started or funds being expended.

IX. Reporting

Quarterly Progress Reports (Status Reports)

Sub-recipients are responsible for providing quarterly reports using the Status Report form on www.fundingmt.org.

The following reporting periods and due dates apply for the status reports:

Reporting Period	Report Due Date
October 1 – December 31, 2019	January 10, 2020
January 1 – March 31, 2020	April 10, 2020
April 1 – June 30, 2020	July 10, 2020
July 1 – September 30, 2020	October 10, 2020

Additional reporting periods and due dates will apply for sub-recipients that are approved for an extension beyond September 30, 2020.

Financial Reporting (Claim Reimbursements)

Sub-recipients must submit at least one reimbursement request upon completion of the project. However, quarterly reimbursement requests as the project progresses are preferred. The reimbursement request must be done through www.fundingmt.org. All requests for reimbursement must include all supporting documentation to substantiate claimed expenses. Supporting Documentation must include 1. proof of payment (i.e. general ledger or warrant check) 2. Invoices and receipts. Reimbursements are made only for expenditures made during the grant period of performance. Reimbursements may be withheld if any quarterly progress reports are outstanding.

Accruals

Sub-recipients with an open grant will be required to submit an accrual form prior to the end of the State Fiscal Year (SFY) to account for any expenditures or valid obligations that have occurred in the SFY and not been reimbursed prior to June 30. Sub-recipients that do not submit an accrual form and supporting documentation and then request reimbursement for goods or services from the prior SFY are at risk of non-payment due to lack of accrual funds.

X. Scope of Work, Budget Modifications, and Extensions

Any changes to the scope of work, budget or period of performance extensions must be made in writing to MT DES 30 days prior to the requested effective date. Scope of work changes may be required to obtain approval by the Senior Advisory Committee if the scope is outside the approved application. Changes to quantities or price adjustments less than 10% of the grant award can be done by MTDES. Budget modifications greater than 10% of the award requires approval by Department of Homeland Security.

XI. Monitoring/Technical Assistance

Sub-recipients will be monitored by MT DES staff, both programmatically and financially, to ensure that the project goals, objectives, performance requirements, timelines, milestone completion, budgets, and other related program criteria are being met.

Technical Assistance will be accomplished through desk-based reviews of financial reimbursement requests and project status reports. In addition, on-site technical assistance visits will be performed according to MT DES schedules, as requested, or as needed. Technical Assistance will involve the review of the financial, programmatic, performance, compliance, administrative processes, policies, activities, and other attributes of each Federal assistance award and will identify areas where further assistance, corrective actions or other support may be needed.

XII. MT DES Contact Information

MT DES will provide programmatic support and technical assistance for the SHSP Grant.

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ATTACHMENT A

Montana State Homeland Security Program Governor's Funding Priorities

The State of Montana has developed capabilities critical to the prevention, protection, response, recovery, and mitigation related to acts of terrorism and other catastrophic events. The following priorities help sustain these capabilities while reducing identified gaps and vulnerabilities across the state.

In consultation with the State Homeland Security Advisor, the Governor has approved the following projects for FY19 State Homeland Security Program (SHSP) Grant. Projects will be funded in the priority order listed.

State-Level Projects

Twenty percent of the total SHSP funds will be allocated to state-level projects. If the total amount of grant funding available for state-level projects is not enough to fund all projects, the lowest priority will be reduced or not funded. Remaining and reverted funds will be available for other state or local projects.

Priority	Project	Funding Recommendation
1	State Management & Administration	5% Max of Total FY19 SHSP
2	Montana Analysis & Technical Information Center (MATIC)	\$400,000
3	Dept. of Correction MATIC Support	\$90,000
3	OPI – School All-Hazard Planning	\$80,000
4	DOA Cybersecurity	\$30,000
5	MHP State Wide Communication Plan	\$30,000
6	MSU Extension – Agriculture Security	\$15,000
7	Other State Agency Projects – HSA will recommend funding levels for the Governors consideration	If State funds Remain

ATTACHMENT B

Montana State Homeland Security Program Senior Advisory Committee Funding Priorities

The State of Montana has developed capabilities critical to the prevention, protection, response, recovery, and mitigation related to acts of terrorism and other catastrophic events. The following priorities help sustain these capabilities while reducing identified gaps and vulnerabilities across the state.

In consultation with the State Homeland Security Advisor, the Senior Advisory Committee (SAC) has approved the following projects for FY19 State Homeland Security Program (SHSP) Grant. Projects will be funded in the priority order listed.

Local Projects with a Statewide or Regional Impact

Eighty percent of the total SHSP funds will be allocated to local projects. Projects listed below are hosted at the local level, however they have either a statewide or regional impact. Remaining funds will be available for local projects according to the guidance provided in Appendix C.

Priority	Project	Funding
1	MATIC Information Liaison Officer (Helena PD)	\$110,000.00
2	FBI Accredited EOD Teams (total funding; not funding per team)	\$150,000.00
3	Incident Management Development (total funding; not funding team)	\$100,000.00
4	Incident Management – Situation Analyst Montana	\$70,000.00
5	Statewide Communications System Administrator	\$140,000.00
6	Regional Hazardous Materials Teams – Projects with no other funding mechanism (total funding; not funding per team)	\$225,000.00

ATTACHMENT C

Montana State Homeland Security Program FY19 Core Capability Priorities and Focus

The following Core Capabilities categories have been identified as priority funding areas for the FY19 SHSP. Categories are not listed in priority order. This is a starting point for prioritizing applications and may be adjusted by the Senior Advisory Committee (SAC).

Category	Core Capability
A	Operational Coordination
B	Operational Communication
C	Public Information and Warning
D	Public Health, Healthcare, and EMS
E	Planning
F	Situational Assessment
G	Community Resilience

Funding priorities are determined using information collected from the Threat and Hazard Identification and Risk Assessment and Stakeholder Preparedness Review submissions. Local projects must describe the intent to close Core Capability gaps and enhance capacity. Applicants can submit SHSP projects related to any of FEMA's 32 Core Capabilities, however preference will be given to priority funding areas. Additionally, the SAC is not obligated to fund all projects associated with Priority Core Capabilities.

The Senior Advisory Committee (SAC) will prioritize local projects and provide a recommendation for funding to the Homeland Security Advisor for approval. Criteria for rating projects is included in Appendix E. The Montana Disaster and Emergency Services Division (MT DES) will pre-screen applications to ensure projects are eligible and applications are complete.

As needed, the SAC will coordinate and gather input from subject matter experts associated with priority core capabilities.

A complete list of FEMA's 32 Core Capabilities is found in Attachment F. Additionally, a description and example of projects related to Priority Core Capabilities are listed below. **Applicants are not restricted to these example projects.**

FY 2019 State Core Capability Priorities:

- **Operational Coordination:**
 - **Description:** This capability includes establishing National Incident Management System (NIMS) compliant command, control, and coordination structures, integrating critical stakeholders to meet basic human needs, stabilize incidents, and transition to recovery.

- **Examples:** resources to enhance Incident Command Post (ICP) and Emergency Operation Centers (EOC); training and exercises for Incident Command System and Emergency Operations Center management
- **Operational Communication:**
 - **Description:** this capability ensures that public safety agencies and affected communities can exchange critical information when needed.
 - **Examples:** repeaters, amplifiers, interoperable communication infrastructure, training and exercises related to interoperable communication
- **Public Information and Warning:**
 - **Description:** This capability includes delivering timely and accurate information about a real or potential hazard to the community, as well as the actions being taken and the assistance being made available, as appropriate.
 - **Examples:** Alert notification systems, social media tools, public siren system, PIO training, Public Awareness Campaign(s); training and exercises to test Public Information and Warning Systems, development of messaging procedures
- **Public Health, Health Care, and EMS:**
 - **Description:** This capability for SHSP funding is focused on Emergency Medical Services. Provide lifesaving medical treatment via Emergency Medical Services and related operations and avoid additional disease and injury.
 - **Examples:** Licensing training, EMS focused planning, training and exercises
- **Planning**
 - **Description:** This capability includes strategic planning, preparedness assessments, operational and tactical planning with defined outcomes. Process involves the whole community including vulnerable populations.
 - **Examples:** Emergency Operations Plans compliant with CPG 101 v2; COOP/COG plans, evacuation plans, vulnerability assessments, economic recovery planning, shelter plans
- **Situational Assessment**
 - **Description:** This capability includes the ability to provide timely, accurate information on the nature and extent of the hazard, any cascading effects, and status of the response to the decision makers.
 - **Examples:** situation unit leader training, common operating picture tools and trainings, Elected Official training and exercises
- **Community Resilience**
 - **Description:** This capability includes the education and information to empower individuals and communities to prepare for, respond to, and recover from events.
 - **Examples:** Community Emergency Response Teams (CERT), public education and outreach campaigns, individual preparedness training, shelter in place training and exercises.

ATTACHMENT D

Montana State Homeland Security Program FY19 Template Letter of Support

LEPC /AGENCY/JURISDICTION LETTERHEAD

Enter Date

Senior Advisory Committee
C/O MT DES
1956 Mt. Majo Street
Fort Harrison, MT 59636

Senior Advisory Committee Members:

[Your LEPC/Jurisdiction/Agency] is in support of [Agency/Organization Applying] application for the [Project name] under the FY 2019 State Homeland Security Program grant.

Briefly describe the project and how this project will benefit your jurisdiction/organization. For example:

The Example County LEPC approves and supports the Requesting County DES application for the Public Information and Warning System under the FY2019 State Homeland Security Program grant.

This project will upgrade the current Public Information and Warning System to bring it up to current standards. The Public Information and Warning System will increase coverage within the jurisdiction as well as improve the needed notification capacities needed within the community. With a population dispersed over a large area, having an updated Public Information and Warning system will allow emergency manager, law enforcement, responders, and jurisdiction officials to effectively provide information before, during, and after an incident.

For questions regarding this letter of support please contact [contact person information]

Typed name and title of signature

Point Scale									
Whole-Community Support									
10		8		6		0			
Applicant Demonstrates Whole Community Support	LEPC Ranked the project the top priority for the jurisdiction	LEPC Ranked the project as the second priority	LEPC Ranked the project as the third priority	Project either not ranked or outside the top 3 priority for the jurisdiction					
10		9 to 0 on a sliding scale							
LEPC Membership	LEPC Memebership has been reviewed and accepted by the SERC. LEPC has at least 10 of the 11 required EPCRA fields represented. (Counties without a hospital will not be penalized)	LEPC Membership has been reviewed and accepted by the SERC. Points on a sliding scale from 9 - 0 based on the number of EPRCRA required fields represented							
Multi-jurisdictional Impact									
5		4		3		2		0	
Applicant Demonstrates Multi-jurisdictional Support	Provided a letter of support from multiple contiguous jurisdiction LEPCs chairperson.	Provided a letter of support from another contiguous jurisdiction LEPCs chairperson.	Provided a letter of support from multiple entities or groups.	Provided a letter of support from at least one other entity or group.	No letter of support from other jurisdicitons, entity or group provided.				

		Point Scale				
		5	4	3	2	0
Dispersion of Resources	Project will not knowingly duplicate resources, training, or equipment currently available from a contiguous entity. Applicant provides strong justification for the project.	Project duplicates resources, training, or equipment currently available from a contiguous entity. Applicant provides strong justification for the project.	Project will not knowingly duplicate resources, training, or equipment currently available; applicant provides adequate justification for the project	Project will not knowingly duplicate resources, training, or equipment currently available; applicant provides limited justification for the project	Applicant does not know if project resources, training, or equipment are available from contiguous entities.	
			Project duplicates resources, training, or equipment currently available from a contiguous entity. Applicant provides adequate justification for the project.	Project duplicates resources, training, or equipment currently available from a contiguous entity. Applicant provides limited justification for the project.		
		5	4	3	2	0
Resource Utilization	Project benefit has a statewide impact. Resource, training, or equipment can be shared or utilized with entities throughout the state.			Project benefit has a broad impact. Resource, training, or equipment can be shared or utilized with multiple contiguous entities.	Project benefit has a limited impact. Resource, training, or equipment can be shared or utilized with one other entity.	Project only benefits the host entity.

Point Scale				
Dispersion of Eligible Homeland Security Projects				
5	4	3	2	0
History of Homeland Security Award	Applicant has never, or received a Homeland Security Grant > 4 years ago.	Applicant received a Homeland Security Award > 3 years ago.	Applicant received a Homeland Security Award within the last 2 years.	Applicant received a Homeland Security Award last year.
Identified Funding Priorities				
5	4	3	2	0
THIRA/SPR	Project supports a statewide priority funding area identified by the SAC. The funding area is also identified as a high priority locally. See jurisdictions SPR.	Project supports a statewide priority funding area identified by the SAC.	Project supports a funding area identified as a local priority. See jurisdictions SPR.	Project not identified as a priority at the state or local level.
10	8	4	2	0
Locally Identified Gap	Through multiple training, exercises, real event, or needs assessments (other than SPR) the entity identified this project as a priority. Documentation is available in the form of AAR/IPs, assessment results, or equivalent documentation.	Through training, exercising, real event, or needs assessment (other than SPR) the entity identified this project as a priority. Documentation is available in the form of an AAR/IP, assessment results, or equivalent documentation.	Through training, exercising, real event, or needs assessment (other than SPR) the entity identified this project as a priority. Documentation is not available.	No locally identified Gap identified

Point Scale					
Project Sustainment & Milestones					
5		4	3	2	0
Sustainment Plan	Detailed maintenance, support and sustainment plan has been developed and is likely to be implemented without using future State Homeland Security Program grant funding		Maintenance, support and sustainment plan has been developed and is likely to be implemented but may require State Homeland Security Program grant funds	Maintenance, support and sustainment plan is limited. Maintenance, support and sustainment plan is not May require State Homeland Security Program grant funds. addressed	
10		8	4	2	0
Milestones	Milestones are clearly described and account for all project activities, can be realistically be achieved within the period of performance, and have a detailed measurable outcome for the project		Milestones are clearly described and account for most of the project activities to be achieved within the period of performance and have a measureable outcome for the project	Milestones are described and account for some of the project activities to be achieved within the period of performance and outcome is vague. Milestones and outcome are vague.	
Core Capability Narrative & Project Description					
Score 0 -10					
Costs	Are the project costs reasonable, necessary, allowable and the project appears to be cost effective given the budget and project description				
	Score 0 -15			Score 0-7	
	Regular Project		Standard Equipment Projects		
Vision	How well did the applicant describe a strong vision to prevent, protect, or reduce the impact to community population from terrorism or catasrophic events with this project		or	Standard Equipment (SCBA, hand held radios, PPE, etc) How well did the applicant describe the vision to prevent, protect, or reduce the impact to community population from terrorism or catastrophic events with this project (Projects falling within the category of Standard Equipment are still eligible to recieve funding, but are considered a lower priority for funding)	
Project Activities - By POETE (See Application Guidance for full details)					

Point Scale					
POETE Considerations	Score 0 -5				
	Planning	Organization Support	Equipment	Training	Exercise
	<ul style="list-style-type: none"> • Applicant describes a project related to updating the THIRA, SPR, COOP, EOPs or similar document. • Applicant describes their intent to ensure planning projects conform to CPG 101 guidelines. • Applicant describes their intent to ensure broad stakeholder involvement • Applicant describes their intent to validate their planning project by no less than a tabletop exercise. • Provides details for contractual services for assessments, plan updates, training or exercise development (if applicable) 	<ul style="list-style-type: none"> • Applicant provides detailed travel costs associated with their project. International travel is not allowed without DHS/FEMA preapproval. • Provides details for personnel costs and are permitted for specific activities: training and exercise coordinators, program managers for activities directly associated with SHSP funded activities, intelligence analysts, and statewide interoperability coordinators. 	<ul style="list-style-type: none"> • Applicant provides AEL # for equipment associated with the project with documentation. • Applicant includes installation and training on the equipment in the total cost. • General maintenance and repairs are not allowed. • Communication projects must be in compliance with SAFECOM - Interoperable Communications Equipment such as VOIP, bridging, or gateway devices. • Equipment must not supplant routine equipment lifecycle maintenance or replacement 	<ul style="list-style-type: none"> • Applicant describes how the training addresses an identified gap in the State Preparedness Report (SPR), Training Exercise Plan (TEP), or other formal assessment. • Training is sponsored by DHS/FEMA or partner program, or, is approved by MT DES. • Provides details for Contractual services (if applicable) 	<ul style="list-style-type: none"> • Applicant describes their intent to utilize HSEEP to accomplish their project. • Applicant describes their intent to submit an AAR/IP to MT DES. • Applicant describes how the project supports the local TEP. • Applicant describes the exercise scope and size, involvement with multiple stakeholders, and their intent to validate existing capabilities. • Provides details on Contractual services for exercise development, delivery, and evaluation (if applicable)

Criteria Guidance

The information below provides additional explanation on the evaluation criteria. Bold criteria is information that has been provided throughout the year. The Senior advisory Committee has the right to prioritize projects with the most benefits to the state as stated in the SHSP Program Guidance.

1. Applicant Demonstrates Whole Community Support – provided in the LEPC Ranking support letter.
2. **LEPC Membership** – information is based on the annual LEPC membership submission to the SERC.
3. Applicant Demonstrates Multi-Jurisdictional Support – attached letters of support from neighboring jurisdictions LEPC's (signed by jurisdiction LEPC Chairperson). And/or other organizations the project would benefit.
4. Dispersion of resources –
 - If you know the resources are going to be duplicated – provide a reason for the duplication in writing why the resource would be beneficial to surrounding counties and/or state.
 - Be specific how these resources can have significant impact on counties that are contiguous or throughout the state.
5. Resource Utilization - Be sure to explain how the project benefits other jurisdictions, regions or the entire state?
6. **History of Homeland Security Awards** – this is based on the previous four years of SHSP grants received.
7. **THIRA/SPR** - based on statewide needs and the counties priorities as reflected in their annual THIRA/SPR submissions.
8. Locally Identified Gap – a Gap or need identified through exercise, real life event or other assessment.
 - Only AAR's, assessments, or equivalent documentation that are relative to this project will be counted.
 - If the information is in a multi-page or multi-faceted assessment, please identify the relevant portion. (i.e. a 60-page document that has 2 or 3 relevant pages to the applications project, these pages should be identified. If they are not identified this information may be missed and may not be counted as relevant)

9. Sustainment Plan – a detailed sustainment plan could include:
 - the agency responsible for maintenance of the project
 - Schedule of maintenance
 - Estimated associated costs of the project and how they will be paid
 - Additional training of personnel to sustain and maintain the project
10. Milestones – this will vary by project but some areas to think about:
 - the EHP process if applicable
 - type of procurement
 - Factor in weather effects in your timeline, etc.
 - Closeout procedures
11. Outcome – Use the SMART method – (Specific, Measurable, Achievable, Relevant and Timely)
What will the end result of the project do for the jurisdiction.
12. Costs – are the cost reasonable, necessary, and allowable.
 - Does the equipment match the project needs requested?
 - Are you justifying the costs?
13. Vision – Remember - this grant program is to address high-priority preparedness gaps in preparing for terrorism and catastrophic events.
14. POETE – Planning, Organization, Equipment, Training, and Exercise - throughout the application have these areas been explained or considered.
 - Are the short term and long-term needs explained to ensure continued success with this project?
 - Plans for training and exercising?
 - What are the organizational needs?
 - How will you pay for maintenance?
 - Do you have trained personnel to operate the equipment?
 - How will you test the projects effectiveness?

ATTACHMENT F

Montana State Homeland Security Program Core Capability Definitions

1. **Planning** – Systematically engage the whole community, as appropriate, in the development of executable strategic, operational, and /or tactical-level approaches to meet defined objectives.
2. **Public Information & Warning** – Deliver coordinated, timely, reliable and actionable information to the whole community regarding any threat or hazard, actions being taken, and the assistance being made available. Distributed information must be clear, consistent, accessible, and culturally and linguistically appropriate.
3. **Operational Coordination** – Establish and maintain a unified and coordinated operational structure and process, integrating all critical stakeholders and supporting the execution of core capabilities.
4. **Forensics & Attribution** – Conduct forensic analysis and attribute acts to their source (including means and methods) in an effort to prevent initial or follow-on acts and/or develop counter-options.
5. **Intelligence & Information sharing** – Provide timely, accurate, and actionable information by gathering, analyzing, consolidating, and sharing raw data and information, from numerous sources, among Federal, State, Tribal, local and/or private sector entities, as appropriate.
6. **Interdiction & Disruption** – Delay, divert, intercept, halt, apprehend or secure threats and/or hazards. Activities include detection and investigation of potential terrorist activities.
7. **Screen, Search & Detection** – Discover, locate and identify threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, biosurveillance, sensor technologies, or physical investigation and intelligence.
8. **Access Control & Identity Verification**- Apply and support necessary physical, technological, and cyber measures to control admittance to critical locations and systems, limiting access to authorized individuals carrying out legitimate activities.

9. **Cyber Security** – Protect against damage to, unauthorized use of, and/or exploitation of electronic communications systems and services and the information contained therein, while allowing information and systems to be restored, if needed.
10. **Physical Protective Measures** – Implement and maintain risk-informed countermeasures and policies protecting people, borders, structures, materials, produces and systems associated with key operational activities and critical infrastructure sectors in order to reduce or mitigate risks.
11. **Risk Management for Protection Programs & Activities** – Identify, assess and prioritize risks prior to an event to prioritize Protection activities and investments.
12. **Supply Chain Integrity & Security** – Strengthen the security and resilience of the supply chain, which includes food and agricultural production, food processing facilities, laboratory surveillance, transportation, retail points, public notification, and domestic and international confidence in the US food supply.
13. **Community Resilience** – Enable the recognition, understanding, communication of, and planning for risk, and empower individuals and communities to make informed risk management decisions necessary to adapt to, withstand and quickly recover from future events.
14. **Long-term Vulnerability Reduction** – Build and sustain resilient systems, communities, critical infrastructure and key resources to reduce vulnerability and lessen the likelihood, severity and duration of adverse consequences.
15. **Risk & Disaster Resilience Assessment** – Assess risk and disaster resilience so decision makers, responders, and community members can take informed action to reduce risk and increase resilience.
16. **Threats & Hazard Identification** – Identify threats and hazards that occur in the geographic area, determine the frequency and magnitude, and incorporate this information into analysis and planning processes in order to clearly understand the needs of a community or entity.
17. **Critical Transportation** – Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment and services.
18. **Environmental Response/Health & Safety** – Conduct appropriate measures to ensure the protection of the health and safety of the public and workers, as well as the environment, from all-hazards in support of responder operations and the affected communities. Provide protective guidance, training and resources to responders and affected communities. Minimize exposure to environmental public health hazards, i.e.

contaminated food, air, water, waste, debris and hazardous waste. Manage the consequences of hazardous materials release, including conducting searches of suspected sources, testing and identifying substances, identifying isolation perimeters, decontamination procedures, and the notification of proper authorities.

19. **Fatality Management Services** – Provide services including decedent remains recovery and victim identification. Work with local, state, tribal and federal authorities to provide mortuary processes, temporary storage or permanent internment solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved.
20. **Fire Management and Suppression** – Provide structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds and complexities while protecting lives, property, and the environment in the affected area.
21. **Infrastructure Systems** – Stabilize critical infrastructure functions, minimize health and safety threats, and restore systems to support a viable, resilient community. Stabilization activities include damage and safety assessments, and the repair of infrastructure for oil, gas, electric, telecommunications, drinking water, wastewater, and transportation systems.
22. **Logistics and Supply Chain Management** – Deliver essential commodities, equipment, and services in support of impacted communities and survivors, to include emergency power and fuel support, as well as the coordination of access to community staples. Synchronize logistics capabilities and enable the restoration of impacted supply chains.
23. **Mass Care Services** – Provide life-sustaining services, focusing on hydration, feeding, sheltering, temporary housing, evacuee support, reunification, and distribution of emergency supplies.
24. **Mass Search & Rescue Operations** – Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in needs, with the goal of saving the greatest number of endangered lives in the shortest time possible.
25. **On-scene Security, Protection & Law Enforcement** – Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for response personnel engaged in lifesaving and life sustaining operations.
26. **Operational Communications** – Ensure timely communications in support of security, situational awareness, and operations among and between affected communities and all response forces.

27. **Public Health, Healthcare & Emergency Medical Services** – Provide lifesaving medical treatment via Emergency Medical Services and related operations and avoid additional disease and injury by providing targeted public health, medical, and behavioral health support, and products to all affected populations.
28. **Situational Assessment** – Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response.
29. **Economic Recovery** – Return economic and business activities, including food and agriculture) to a healthy state and develop new business and employment opportunities that result in an economically viable community.
30. **Health & Social Services** – Restore and improve health and social services capabilities and networks to promote the resilience, independence, physical and behavioral health, and well-being of the whole community.
31. **Housing** – Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience.
32. **Natural & Cultural Resources** – Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with applicable environmental and historical preservation laws and executive orders.

ATTACHMENT G

REQUIRED

Montana State Homeland Security Program FY19 Template LEPC Project Priority

AGENCY OR JURISDICTION LETTERHEAD

Enter Date

Senior Advisory Committee
C/O MT DES
1956 Mt. Majo Street
Fort Harrison, MT 59636

Senior Advisory Committee Members:

[Your LEPC/Jurisdiction/Agency] has reviewed and approved the following applications for consideration for funding under the FFY19 Homeland Security Grant.

Priority	Applicant Agency	Project Name	Funding Amount Requested
1			
2			
3			

Typed name and title of signature